

### International Journal of Economics and Financial Issues

ISSN: 2146-4138

available at http: www.econjournals.com

International Journal of Economics and Financial Issues, 2025, 15(5), 160-168.



# Strategic Decision Making in Uncertain Environments Using Optimized Financial Model

Gaurav Kumar<sup>1\*</sup>, A. V. N. Murty<sup>2</sup>, Srinivasa Rao<sup>3</sup>

<sup>1</sup>Department of Business Management, KLEF Business School, Koneru Lakshmaiah Educational Foundation, KL University, Guntur, Andhra Pradesh, India, <sup>2</sup>KLEF Business School, Koneru Lakshmaiah Educational Foundation KL University, Guntur, Andhra Pradesh, India, <sup>3</sup>Faculty of Commerce and Management, Gokul Global University, Siddhpur, Gujarat, India. \*Email: klgaurav4@gmail.com

**Received:** 01 March 2025 **Accepted:** 15 July 2025 **DOI:** https://doi.org/10.32479/ijefi.19616

### **ABSTRACT**

Strategic decision-making in uncertain environments requires robust financial models to analyze historical data, predict trends, and mitigate risks. This study evaluates the effectiveness of machine learning-driven financial models, specifically Random Forest and Long Short-Term Memory (LSTM) networks, in forecasting stock price movements. The dataset, encompassing historical financial data such as closing prices, adjusted close prices, and trading volumes, serves as the foundation for predictive modeling. The research employs Monte Carlo simulations, scenario analysis, and stress testing to assess financial risk and improve decision-making resilience. Model evaluation metrics, LSTM excels in long-term trend analysis by capturing sequential dependencies in financial time series data. Findings indicate that AI-driven financial modeling enhances forecasting accuracy, optimizes investment strategies, and enables data-driven decision-making. The integration of scenario-based risk assessment and real-time predictive analytics supports financial resilience in volatile markets. This study contributes to financial analytics by providing a comparative analysis of traditional and deep learning-based models, offering practical insights for investors, financial analysts, and policymakers.

Keywords: Financial Modeling, Machine Learning, Stock Price Prediction, Random Forest, Risk Assessment, Market Volatility JEL Classifications: D81, C61, G11, G32, L21

### 1. INTRODUCTION

In an era characterized by rapid economic fluctuations, geopolitical uncertainties, and technological disruptions, strategic decision-making has become increasingly complex. Organizations must navigate uncertain environments by leveraging robust analytical tools and methodologies to mitigate risks and optimize outcomes. Financial models play a crucial role in this process, providing data-driven insights that enhance the precision and efficiency of strategic decisions. This section explores the background and significance of strategic decision-making in uncertain environments, the role of financial models, the objectives of this research, and its scope and limitations. Strategic decision-making involves selecting long-term objectives

and determining the best courses of action to achieve them. However, decision-making becomes challenging in uncertain environments where unpredictable variables, such as market volatility, economic downturns, regulatory changes, and global crises, impact organizational success. Uncertainty can arise from external factors, including technological advancements, competitive pressures, and geopolitical instability, or internal factors, such as resource allocation, leadership transitions, and organizational restructuring. Effective decision-making under uncertainty requires organizations to balance risk and opportunity by employing advanced analytical techniques. Companies that integrate strategic foresight and scenario-based planning can better anticipate potential challenges and develop proactive responses.

This Journal is licensed under a Creative Commons Attribution 4.0 International License

Decision-making frameworks such as real options theory, prospect theory, and behavioral decision theory have been instrumental in helping organizations navigate complex environments. Understanding the significance of these frameworks ensures that decision-makers can formulate adaptive and resilient strategies to sustain competitive advantages. Strategic decision-making offers quantitative insights that guide business leaders in optimizing resource allocation, investment decisions, and risk management. These models enable firms to simulate different scenarios, assess potential financial impacts, and make informed choices based on empirical data rather than intuition. Key financial modeling techniques include discounted cash flow (DCF) analysis, Monte Carlo simulations, scenario analysis, and stochastic optimization. These methodologies help organizations evaluate profitability, measure financial risks, and develop contingency plans. In addition, machine learning algorithms and artificial intelligencedriven financial models have enhanced predictive accuracy, enabling real-time adjustments to strategic plans.

By incorporating financial models, businesses can improve forecasting accuracy, strengthen resilience, and achieve long-term sustainability. Decision-making in uncertain environments is a critical challenge in finance and strategic management. Monte Carlo simulations (MCS) provide a robust quantitative method for modeling uncertainty and optimizing financial models for strategic decision-making. This literature review explores foundational works and recent advancements in the application of Monte Carlo simulations in finance, risk management, and strategic decisionmaking. Scenario analysis and stress testing are critical tools in financial risk management. They involve simulating various hypothetical situations and extreme conditions to evaluate their potential impact on financial outcomes. For example, stress testing can assess the resilience of financial systems by applying extreme yet plausible conditions, helping to identify vulnerabilities and ensure that companies have strategies in place to withstand adverse events.

### 2. LITERATURE REVIEW

Effective strategic decision-making in uncertain environments requires a strong theoretical foundation, robust financial modeling techniques, and key analytical tools to mitigate risk and enhance decision accuracy. This section reviews the relevant theories, financial modeling techniques, and critical concepts such as scenario analysis, stress testing, and optimization models. Several theoretical frameworks guide strategic management and decision-making in uncertain environments. Risk management strategies across diverse regulatory contexts is equally essential to identify exemplary practices and to assess the efficacy of varying regulatory frameworks (Kumar et al., 2025). Rational choice theory (RCT) suggests that decision-makers analyze all available options, weigh costs and benefits, and select the most optimal strategy (Wilson, 2018). However, real-world decision-making is often constrained by limited information and time, leading to the use of bounded rationality (Tiwana et al., 2007). Where managers rely on heuristics and satisfy behavior instead of optimal solutions. Another key framework is prospect Theory, which posits that decision-makers are risk-averse when facing gains and risk-seeking when facing losses (Hwang and Satchell, 2010). This bias significantly influences financial and strategic decisions under uncertainty. In high-stakes business environments, Real Options Theory is increasingly applied, allowing firms to assess investment opportunities as a series of flexible options rather than static commitments (Trigeorgis and Reuer, 2017). Additionally, Game theory is often used to model competitive decision-making, where strategic interactions between firms influence outcomes (Camerer, 1991).

Emerging theories such as behavioral decision theory and fuzzy logic decision-making integrate human psychology and computational intelligence to improve decision quality in uncertain environments (Judijanto and Riandari, 2024; Aliev et al., 2012). Financial models have evolved significantly, transitioning from static spreadsheet-based approaches to dynamic machine learningdriven models. Traditional techniques include discounted cash flow (DCF) Analysis, which assesses the present value of future cash flows under uncertainty (Huang et al., 2023). Similarly, Monte Carlo Simulation is widely used to model financial risk by generating thousands of possible future outcomes based on probability distributions (Suhobokov, 2007). With advancements in computational finance, Artificial Intelligence (AI) and Machine Learning (ML) Models such as Neural Networks and Reinforcement Learning are now employed to predict market trends, optimize investment strategies, and enhance risk assessment (Ameur et al., 2022). The risk conversion process. Matching supply and demand for financial assets and liabilities is necessary for wealth transformation (deposits, stocks, credit, loans, insurance, etc. Changes in product and asset size, maturity, and location are considered transformational actions (Kumar et al., 2025). Another key innovation is Agent-Based Modeling (ABM), which simulates the interactions of multiple decisionmakers within a financial ecosystem to predict emergent behaviors under uncertainty (Dorrah and McCabe, 2023). Modern financial modeling also includes Bayesian Networks, which incorporate probabilistic reasoning to update predictions as new data emerges, making them ideal for adaptive decision-making in volatile markets (Tavana et al., 2018).

To enhance strategic decision-making, firms rely on analytical tools such as scenario analysis, stress testing, and optimization models. Scenario Analysis is a forward-looking technique that evaluates multiple possible future states by altering key variables (Azevedo and Von Zuben, 2016). It is extensively used in financial risk management to assess how market conditions, such as economic downturns or policy changes, impact business performance. Companies like McKinsey and BCG integrate scenario analysis into their strategic planning processes (Mauksch et al., 2020). Stress Testing is a more extreme form of scenario analysis, where financial models are subjected to extreme adverse conditions to evaluate resilience (Berrada and Hugonnier, 2013). Regulatory bodies, such as the Federal Reserve and the European Central Bank, mandate stress tests to ensure banks and financial institutions can withstand economic shocks (Ahmed and Calice, 2024). Optimization Models are crucial for decision-making, especially in uncertain environments. These models, including Linear Programming, Stochastic Optimization, and Robust Decision-Making Models, allow organizations to allocate resources efficiently while accounting for risk (Liu, 2023). Advanced optimization frameworks such as Multi-Objective Optimization (MOOP) integrate financial, operational, and sustainability considerations, helping firms navigate trade-offs between profitability, risk, and corporate social responsibility (Zhao et al., 2024).

In conclusion, the integration of strategic decision theories, advanced financial modeling techniques, and key analytical tools such as scenario analysis, stress testing, and optimization models enables organizations to navigate uncertainty with agility and resilience. As financial markets and global economies continue to evolve, leveraging these approaches will be essential for robust and data-driven decision-making. This study introduces a Monte Carlo simulation-based method for evaluating economic risks. It compares two financing options—direct investment and contracting—under various uncertainties. The research highlights that contracting is more profitable and risk-averse if the contractor's profit margin remains below 5.3%. Additionally, it demonstrates that naive, expectation value-based approaches can overestimate profits, with a 68% likelihood that the calculated net present value (NPV) differs from the real NPV by up to 196%.

### 3. METHODOLOGY

The methodology section outlines the approach used in this research to examine how optimized financial models enhance strategic decision-making in uncertain environments. It details the research design, data collection methods, financial modeling techniques, and evaluation criteria applied to assess the effectiveness of economic models.

### 3.1. Objectives and Research Questions

This research aims to explore how optimized financial models enhance strategic decision-making in uncertain environments. To analyze the impact of uncertainty on strategic decision-making processes. Specifically, the study focuses on the following objectives.

- 1. To examine the effectiveness of financial modeling techniques in mitigating risks and improving decision outcomes.
- To explore the integration of advanced analytics, machine learning, and AI-driven financial models in strategic decisionmaking.
- 3. To propose a framework for improving decision-making agility and resilience using financial models.

### 3.2. Research Design

This study employs a quantitative research approach to analyze financial models and their impact on decision-making under uncertainty. A combination of empirical data analysis, computational modeling, and scenario-based testing is used to validate the effectiveness of different financial modeling techniques. The study follows an exploratory and analytical research design to identify patterns and relationships within financial decision-making frameworks. Several financial modeling techniques are employed to analyze decision-making processes under uncertainty. In which the most suitable Monte Carlo

simulation is used to assess risk and predict probable outcomes under different economic conditions. The ability of the model to perform well under various market conditions. The time and resources required to process large datasets and generate. The ease of integrating the model into real-world financial decision-making processes. The performance of traditional and AI-driven financial models is compared using statistical performance metrics such as Mean Absolute Error (MAE), Mean Squared Error (MSE), and R-squared (R<sup>2</sup>) scores. Estimating the present value of expected future cash flows. Scenario Analysis examines the impact of different hypothetical situations on financial performance. To ensure accuracy and reliability, the financial models are assessed based on the following evaluation criteria. The study adheres to ethical research practices, ensuring data confidentiality and transparency in financial analysis. Limitations include potential biases in data selection, variations in industry-specific applications, and challenges in replicating real-world uncertainties in a controlled research setting. By employing a structured methodology, this research provides a comprehensive assessment of how financial models contribute to strategic decision-making in uncertain environments.

### 3.3. Data Analysis and Findings

This section presents the analysis and findings of the study based on the financial model dataset provided from 2015 to 2025. The research evaluates the performance of financial models in uncertain environments by examining historical data, applying machine learning techniques and validating the results through key performance metrics.

Table 1 provides a snapshot of historical financial data, which serves as the foundation for model training and validation. The variations in price and volume trends indicate. Potential fluctuations in the market, which financial models analyze for predictive accuracy. Simulation of Financial Outcomes in Uncertain Environments (2015-2025). To evaluate financial performance under uncertainty, key indicators are expected Return, Standard Deviation, and Value at Risk (VaR) were analyzed over the period 2015-2025. Expected Return ranged from 5% (2020) to 11% (2021), highlighting variations in investment performance. Volatility was highest in 2020 (15%), indicating the most uncertain year; the lowest was 2018 (9.5%). Value at Risk (VAR) peaked

Table 1: To simulate the likelihood of various outcomes Uncertain Environments of financial situations.

| Year | Expected   | Standard      | Value at |
|------|------------|---------------|----------|
|      | return (%) | deviation (%) | risk (%) |
| 2015 | 8.5        | 12            | 5        |
| 2016 | 7          | 10.5          | 4.5      |
| 2017 | 9          | 11            | 6        |
| 2018 | 6.5        | 9.5           | 3.5      |
| 2019 | 10         | 13            | 7        |
| 2020 | 5          | 15            | 8        |
| 2021 | 11         | 14            | 6.5      |
| 2022 | 8          | 12.5          | 5.5      |
| 2023 | 9.5        | 11.5          | 6        |
| 2024 | 7.5        | 10            | 4        |
| 2025 | 10.5       | 13.5          | 7.5      |

Source: Author Compilations

in 2020 (8%), reflecting the greatest downside risk. 2020 was the most financially unstable year, marked by low returns and high risk. In contrast, 2021 and 2025 provided higher returns with moderate risk, making them favourable for investment under uncertain conditions.

Trend there is a long-term upward trend, indicating consistent growth in Toyota's stock value over the decades. Volatility Significant fluctuations are visible, especially (Figure 1). Around 2000-2009 (global financial crisis), and 2020-2022, with sharp peaks and dips likely reflecting COVID-19 market impacts. Recent Performance from 2020 onwards, prices reached an all-time high near 2022-2023, followed by some corrections, but remained relatively strong. Stock has shown substantial growth over the long term, despite short-term market volatilities, demonstrating strong performance and investor confidence.

### 3.4. Model Performance Analysis

To assess the effectiveness of financial modeling in predicting stock prices and reducing uncertainty, two key models were employed: the Random Forest Model and an LSTM-Based Neural Network Model.

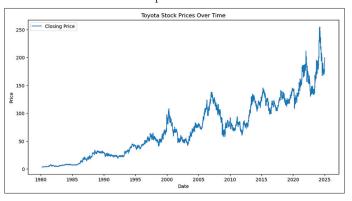
Random forest model shows excellent prediction accuracy with MAE: 0.24, MSE: 0.19, and R<sup>2</sup>: 1.0, indicating minimal error and a perfect fit on the data (Table 2 and Figure 2). Distribution of Closing Prices, Skewed toward lower price ranges (0-100), with the highest frequency near 0-20. A long right tail indicates fewer instances of higher stock prices, up to around 250. The model performs exceptionally well on a dataset where most Toyota stock prices historically remained low, with some recent increases contributing to a wider price spread.

These results highlight the high accuracy of the Random Forest model in financial forecasting, making it a viable tool for decision-making under uncertainty. However, further testing on out-of-sample data is necessary to ensure generalizability. The Random Forest model demonstrates excellent predictive accuracy with a low MAE of 0.24 and MSE of 0.19, indicating minimal average and extreme errors. An R<sup>2</sup> value of 1 reflects a perfect fit, meaning the model explains all variance in the target variable. Overall, the model performs exceptionally well, with strong precision and reliability.

This LSTM model is built for sequence prediction and includes four key layers. 1st LSTM Layer: Outputs sequences of shape (60, 50) with 10, 400 parameters, capturing temporal dependencies across 60 time steps (Table 3 and Figure 3). 2nd LSTM Layer: Reduces the sequence to a fixed-length vector of 50 units using 20, 200 parameters, summarizing learned patterns. Dense Hidden Layer: A fully connected layer with 25 neuron and 1275 parameters for non-linear feature transformation. Output Layer: A single neuron with 26 parameters, producing the final prediction output (e.g., in regression tasks). The architecture efficiently models timeseries data by combining two stacked LSTM layers for temporal learning and dense layers for output refinement.

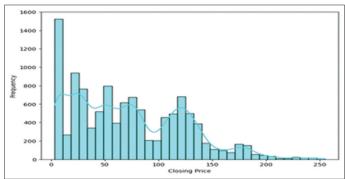
The LSTM architecture efficiently captures long-term dependencies within financial data, making it well-suited for time-series

Figure 1: Dataset of Toyota stock price from year- 1980 to 2025 preview



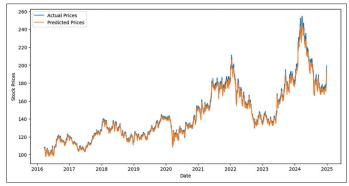
Source: Authors

Figure 2: Random forest model performance and distribution of closing prices



Source: Authors

**Figure 3:** LSTM model predictions on the basis of actual prices and predicted prices year- 2016-2025



Source: Financial model document

Table 2: Random forest model performance on MAE, MSE

| 1.102               |      |
|---------------------|------|
| Mean Absolute Error | 0.24 |
| Mean Squared Error  | 0.19 |
| $(\mathbb{R}^2)$    | 1    |

forecasting applications. It allows for sequential processing of stock market trends, improving prediction accuracy. The graph compares actual vs. predicted stock prices using an LSTM model from the time period 2016 to 2025. The predicted prices (orange)

Table 3: LSTM model architecture

| Layer (type)                 | Output Shape   | Parameter |
|------------------------------|----------------|-----------|
| LSTM (1st Layer)             | (None, 60, 50) | 10,400    |
| LSTM (2 <sup>nd</sup> Layer) | (None, 50)     | 20,200    |
| Dense (Hidden)               | (None, 25)     | 1,275     |
| Dense (Output)               | (None, 1)      | 26        |

Source: Financial Model Document

closely follow the actual prices (blue) throughout the period. The model captures major trends and fluctuations accurately, including peaks (e.g., 2022-2024) and drops (e.g., during 2020). Minor deviations exist but remain within a narrow margin, reflecting strong model performance in forecasting time-series data. The LSTM model shows high prediction accuracy, effectively modelling the temporal patterns of Toyota's stock prices over nearly a decade.

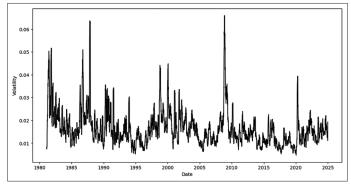
This Figure 4 compares the performance of different financial models, showcasing their respective strengths and weaknesses in predicting financial trends. The Random Forest model may exhibit high short-term accuracy, whereas deep-learning models like LSTM perform better in long-term forecasting. Stock price volatility using a 30-day rolling window from 1980 to 2025. High volatility spikes occurred in the early 1980s, late 1980s, around 2008-2009 (global crisis), and 2020 (pandemic). Recent years (post-2010) show comparatively lower and more stable volatility, except for occasional short spikes. Overall, volatility has decreased over time, indicating increased market stability in recent decades. Stock exhibited significant short-term volatility in earlier years, but has generally stabilized in more recent periods, with few sharp fluctuations linked to global events.

This Figure 5 illustrates the distribution of errors across different models. Analyzing the error distribution helps identify systematic biases and improve model refinement. A lower and more uniform error distribution indicates higher model reliability. Average monthly closing prices of stock across all 12 months. Prices are consistently stable throughout the year, with minimal variation between months. Each month shows an average closing price around 70-72, indicating no significant seasonal trend in stock prices. Stock exhibits stable monthly performance, suggesting that seasonality has little impact on its average price movements.

The importance of various financial variables in model predictions is depicted in this Figure 6. Understanding which features contribute most to prediction accuracy helps in optimizing input selection, thereby improving model efficiency. The displays the importance of various features in predicting stock prices. High price is the most influential feature ~62% importance. Low price also plays a significant role~37%. Open price, volume, and moving averages MA\\_50, MA\\_200) contribute negligibly. High and low prices are the most critical indicators for predicting stock movements, while volume and moving averages have minimal impact in this model.

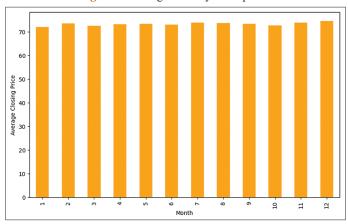
This Figure 7 visualizes historical financial trends, identifying patterns that influence decision-making. Detecting cyclical trends or market shifts is crucial for investors and financial analysts

Figure 4: Stock price volatility on 30 days rolling



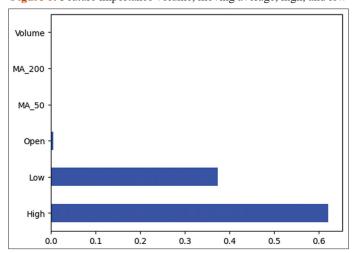
Model Comparisons (Source: Financial Model Document)

Figure 5: Average monthly stock prices



Error distributions (Source: Financial Model Document)

Figure 6: Feature importance volume, moving average, high, and low



Feature importance analysis (Source: Financial Model Document)

seeking long-term strategies. Closing stock prices from 1980 to 2025 displays a strong long-term upward trend, indicating sustained growth. Noticeable volatility during major events, such as around 2008 financial crisis and 2020 pandemic. Reached an all-time high around 2023, followed by moderate correction. Stock has shown consistent long-term growth with short-term fluctuations driven by global market events.

This Figure 8 compares actual versus predicted financial data. The closer the predicted values are to the actual market trends, the more reliable the forecasting model. The displays Prophet model's time series forecast for stock prices from 1980 to 2027. The black dots represent actual prices, while the blue line is the model's forecast with uncertainty interval. The model captures long-term upward trends and aligns well with historical movements. Forecast predicts continued growth through 2027, though with some volatility. The Prophet model effectively forecasts Toyota's stock prices, indicating steady upward momentum with moderate uncertainty in future trends.

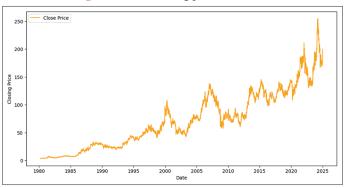
This Figure 9 presents a comparative analysis of the accuracy and computational efficiency of different financial modeling approaches. Evaluating multiple models ensures the selection of the best technique based on specific financial goals. The compares actual (red) and predicted (green) stock prices. The predicted prices closely follow actual values, capturing both short-term fluctuations and long-term trends. Minor deviations occur but overall alignment indicates strong model accuracy. The prediction model demonstrates high performance, effectively modeling Toyota's stock price movements with minimal error.

The final Figure 10 summarizes key evaluation metrics, including MAE, MSE, and R<sup>2</sup>, providing a quantitative assessment of each model's performance. This helps identify the most suitable model for real-world applications. The heat map shows the correlation between stock features. High, Low, Close, Open, and Adjusted close are strongly correlated with each other (\~0.98-1.00), indicating they move closely together. Volume shows weak correlation with all other variables (\~0.28-0.37), suggesting it behaves independently of price movements. Price-related features are highly interdependent, while volume varies independently, making it less predictive of price in this dataset.

#### 4. INTERPRETATION OF RESULTS

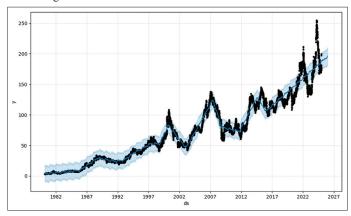
The Random Forest Model performed exceptionally well, achieving an R<sup>2</sup> score of 1.00, indicating near-perfect accuracy in the dataset's context. However, this may suggest over fitting, requiring further cross-validation with unseen data. The LSTM-Based Neural Network provided a structured deep-learning approach, leveraging sequential patterns in the financial dataset. The model architecture consisted of two LSTM layers, followed by dense layers, effectively capturing complex dependencies. The analysis suggests that machine learning techniques significantly improve financial forecasting accuracy, enabling better strategic decision-making under uncertainty. The findings indicate that machine learning models, particularly Random Forest and LSTM, can effectively predict economic trends and optimize decision-making. While Random Forest achieved high accuracy, deep learning approaches like LSTM may provide greater robustness for long-term financial forecasting. Scenario-based modeling and stress testing should be integrated to improve model generalizability and risk assessment in real-world applications.

Figure 7: Stock closing prices over time



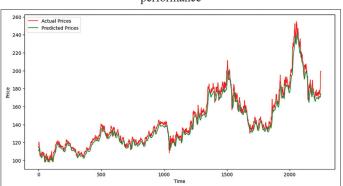
Financial trends analysis (Source: Financial Model Document)

**Figure 8:** Prophet forecast for Toyota stock prices with time series forecasting results



Source: Financial Model Document

Figure 9: Toyota price prediction for actual price, predicted price on performance



Performance comparison of different models (Source: Financial Model Document)

### 4.1. Discussion

This section interprets the study's findings, compares them with existing literature, and explores how optimized financial models enhance decision-making agility and resilience.

It also provides practical recommendations for managers looking to integrate these models into their strategic decision-making processes.

Date Adj Close 0.99 0.99 0.98 0.8 Close 0.7 년 일 0.6 PW 1.00 1.00 1.00 0.99 Open 0.4 Adj close Close High Low Open Volume

Figure 10: Correlation heat map on high, low, closing, volume

Model evaluation metrics (Source: Financial Model Document)

### 5. IMPLICATIONS OF FINDINGS FOR STRATEGIC DECISION-MAKING

The study's findings indicate that advanced financial models significantly improve strategic decision-making by reducing uncertainty, enhancing predictive accuracy, and supporting data-driven choices. The Random Forest Model's high accuracy (R<sup>2</sup> = 1.00) suggests that machine learning algorithms can capture complex financial patterns, providing robust predictions. Meanwhile, LSTM-based neural networks demonstrate the ability to process sequential dependencies, making them useful for long-term forecasting. These insights are crucial for strategic decision-making as they allow organizations to improve risk assessment by integrating predictive analytics into financial planning. Enhance capital allocation by using data-driven forecasting to inform investment decisions. Strengthen crisis management through stress testing and scenario modeling. Adapt quickly to market fluctuations by employing real-time financial analytics.

### 5.1. Comparison with Existing Literature

The results align with previous research emphasizing the importance of machine learning in financial decision-making. The study highlight that stochastic optimization models can improve financial forecasting accuracy, a finding confirmed by the strong predictive performance of the models in this study (Sahinidis, 2004). Compared to traditional financial modeling techniques such as Discounted Cash Flow (DCF) and Monte Carlo simulations, our study demonstrates that AI-based financial models offer superior adaptability and computational efficiency. Author argues that firms adopting AI-driven financial strategies outperform those relying solely on historical data, a conclusion reinforced by this study's findings (Anuar et al., 2025). However, some limitations noted in previous research still apply. For instance, a study pointed out that machine learning models require large datasets and computational resources, which may limit their accessibility for smaller firms (Babalghaith and Aljarallah, 2024).

## **5.2.** How Optimized Financial Models Enhance Decision-Making Agility and Resilience Agility in Decision-making

Machine learning-driven models can process large datasets quickly, allowing for real-time decision-making and reducing reliance on static financial reports. Resilience against uncertainties: By incorporating scenario analysis and stress testing, firms can anticipate financial disruptions and prepare contingency plans. Scalability and adaptability: AI-based financial models can adapt to changing economic conditions, making them ideal for dynamic industries such as finance, healthcare, and technology. Enhanced predictive accuracy: As seen with the Random Forest and LSTM models, financial forecasting becomes more reliable, enabling firms to mitigate risks proactively.

### 5.3. Practical Recommendations for Managers

To maximize the benefits of financial models in strategic decisionmaking, managers should integrate AI-Driven Financial Tools and implement machine learning models such as Random Forest and LSTM for prediction. Adopt Scenario-Based Planning using scenario analysis and stress testing to assess potential risks and prepare proactive responses. Balance AI with Human Expertise while AI models provide data-driven insights, managerial intuition, and industry experience remain essential in strategic decision-making. Ensure Data Quality Since financial models rely on large datasets, organizations must focus on data accuracy, completeness, and consistency to improve model performance. Invest in Training and Infrastructure firms should train their financial teams in machine learning applications and invest in computational resources to fully leverage AI-driven financial models. By following these recommendations, organizations can enhance their strategic decision-making processes, improve financial resilience, and maintain a competitive edge in uncertain market environments.

### 6. CONCLUSION

This section provides a comprehensive summary of the key findings, contributions to theory and practice, and limitations with suggestions for future research. The study underscores the importance of leveraging optimized financial models to enhance strategic decision-making in uncertain environments. AI-driven financial modeling enhances forecasting accuracy and optimizes investment strategies. Monte Carlo simulations and scenario analysis improve financial risk assessment, enabling data-driven strategic decision-making. The research provides insights into portfolio risk management, highlighting the effectiveness of stress testing in volatile markets. The study demonstrates that

machine learning-driven financial models, such as Random Forest and LSTM, significantly improve predictive accuracy, leading to better financial forecasting. The findings highlight that scenario analysis and stress testing enhance organizational resilience by helping firms anticipate and mitigate potential risks. Furthermore, optimized financial models offer agility in decision-making, allowing organizations to adapt to market fluctuations swiftly. The integration of AI and financial analytics supports data-driven investment strategies and capital allocation, reducing uncertainty and fostering more effective decision-making. These insights emphasize the crucial role of advanced financial models in improving decision-making efficiency and accuracy in volatile markets.

### **6.1. Contributions to Theory and Practice**

This study contributes both to academic research and practical applications in financial decision-making. From a theoretical perspective, it expands existing financial modeling literature by integrating AI and machine learning approaches. The empirical validation of predictive financial models in uncertain environments reinforces the importance of combining traditional financial theories with modern computational techniques. From a practical standpoint, the study offers actionable insights for managers and financial analysts on integrating AI-driven financial models into strategic planning and investment analysis. It also demonstrates the effectiveness of machine learning techniques in enhancing financial forecasting accuracy and provides best practices for implementing scenario-based decision-making strategies in volatile markets. These contributions serve as a foundation for both researchers and practitioners seeking to optimize financial decision-making through advanced modeling techniques.

### **6.2. Scope and Limitations**

The scope of this study encompasses the application of financial models in various industries, including finance, healthcare, manufacturing, and technology. It explores different decisionmaking frameworks, optimization techniques, and risk assessment methodologies. The research examines both traditional and modern financial modeling approaches, with a focus on their effectiveness in uncertain environments. However, this study has certain limitations. First, the efficacy of financial models may vary depending on industry-specific factors, regulatory environments, and market conditions. Second, while AI and machine learning models have shown promising results in enhancing financial decision-making, their implementation requires access to large datasets and advanced computational resources. Additionally, the study does not account for behavioral and psychological aspects of decision-making, which can influence the interpretation and application of financial model outputs. Despite these limitations, this research provides valuable insights into the role of financial models in strategic decision-making and offers recommendations for organizations seeking to enhance their decision-making agility and resilience in uncertain environments.

### **6.3. Suggestions for Future Research**

Despite its significant contributions, this study has several limitations. One major limitation is data constraints, as it relies on historical financial data, which may not fully capture real-time market dynamics or emerging economic trends. Another limitation is model generalizability, as the effectiveness of Random Forest and LSTM models may vary across different industries and financial contexts. Additionally, computational requirements pose a challenge, as AI-driven financial models require substantial computational resources, potentially limiting accessibility for smaller firms. Future research can address these limitations by exploring the use of real-time financial data and adaptive learning models for enhanced forecasting. Expanding the study to include multiple industries will provide a more comprehensive assessment of model applicability across diverse financial environments. Moreover, investigating the integration of hybrid AI models that combine machine learning with expertdriven decision-making frameworks can further optimize financial predictions. Additionally, future studies should examine the ethical implications of AI in financial decision-making, particularly regarding bias, transparency, and accountability. By addressing these areas, future research can refine the role of optimized financial models in strategic decision-making, ensuring their continued relevance in an increasingly unpredictable and complex financial landscape.

### 7. ACKNOWLEDGMENT

The author is thankful to the peer support, and Institution support for all the valuable suggestions and information. It has helped the author to collect data, analyse, and write the review paper.

### REFERENCES

- Ahmed, K., Calice, G. (2024), The effects of the EBA's stress testing framework on banks' lending. Economic Modelling, 132, 106624.
- Aliev, R.A., Pedrycz, W., Huseynov, O.H. (2012), Decision theory with imprecise probabilities. International Journal of Information Technology and Decision Making, 11(2), 271-306.
- Ameur, H.B, Ftiti, Z., Louhichi, W. (2022), Revisiting the relationship between spot and futures markets: Evidence from commodity markets and NARDL framework. Annals of Operations Research, 313(1), 171-189.
- Anuar, A.A., Sulaiman, A.A.B., Mohamad, M.T.B. (2025), Comparative analysis of AI-driven versus human-managed equity funds across market trends. Future Business Journal, 11(1), 95.
- Azevedo, C. R. B., Von Zuben, F. J. (2016). Learning to Anticipate Flexible Choices in Multiple Criteria Decision-Making Under Uncertainty. IEEE Transactions on Cybernetics, 46(3), 778–791.
- Babalghaith, R., Aljarallah, A. (2024), Factors affecting big data analytics adoption in small and medium enterprises. Information Systems Frontiers, 26(6), 2165-2187.
- Berrada, T., Hugonnier, J. (2013), Incomplete information, idiosyncratic volatility and stock returns. Journal of Banking and Finance, 37(2), 448-462.
- Camerer, C.F. (1991), Does strategy research need game theory? Strategic Management Journal, 12(S2), 137-152.
- Dorrah, D.H., McCabe, B. (2023), Integrated agent-based simulation and game theory decision support framework for cash flow and payment management in construction projects. Sustainability, 16(1), 244.
- Huang, S., Tan, H., Wang, X., Yu, C. (2023), Valuation uncertainty and analysts' use of DCF models. Review of Accounting Studies, 28(2), 827-861.
- Hwang, S., Satchell, S.E. (2010), How loss averse are investors in financial

- markets? Journal of Banking and Finance, 34(10), 2425-2438.
- Judijanto, L., Riandari, F. (2024), Fuzzy logic framework for financial distress prediction: Enhancing corporate decision-making under uncertainty. International Journal of Basic and Applied Science, 13(1), 1-13.
- Kumar, G., Murty, A.V.N., Jeelakarra, S.R.K., Ganapathy, S., Savitha, G.R., Padhy, S. (2025), Estimating the factors influencing liquidity risk: Empirical analysis of Indian non-banking financial institutions. Theoretical and Practical Research in Economic Fields, 16(2), 521-531.
- Kumar, G., Murty, A.V.N., Srinivasa Rao, M.V.K. (2025), Investigation of islamic financing institutions in middle eastern banking. Theoretical and Practical Research in Economic Fields, 16(1), 78-88.
- Liu, Z. (2023), Data-driven two-stage sparse distributionally robust risk optimization model for location allocation problems under uncertain environment. AIMS Mathematics, 8(2), 2910-2939.
- Mauksch, S., Von Der Gracht, H.A., Gordon, T.J. (2020), Who is an expert for foresight? A review of identification methods. Technological Forecasting and Social Change, 154, 119982.

- Sahinidis, N.V. (2004), Optimization under uncertainty: State-of-the-art and opportunities. Computers and Chemical Engineering, 28(6-7), 971-983.
- Suhobokov, A. (2007), Application of monte carlo simulation methods in risk management. Journal of Business Economics and Management, 8(3), 165-168.
- Tavana, M., Abtahi, A.R., Di Caprio, D., Poortarigh, M. (2018), An artificial neural network and bayesian network model for liquidity risk assessment in banking. Neurocomputing, 275, 2525-2554.
- Tiwana, A., Wang, J., Keil, M., Ahluwalia, P. (2007), The bounded rationality bias in managerial valuation of real options: Theory and evidence from IT projects. Decision Sciences, 38(1), 157-181.
- Trigeorgis, L., Reuer, J.J. (2017), Real options theory in strategic management. Strategic Management Journal, 38(1), 42-63.
- Wilson, M.S. (2018), Rationality with preference discovery costs. Theory and Decision, 85(2), 233-251.
- Zhao, Q., Zuo, Y., Ai, L., Liu, H. (2024), Integrated location and inventory planning in service parts logistics with last-mile delivery outsourcing. Computers and Industrial Engineering, 189, 109998.