

## International Journal of Economics and Financial Issues

ISSN: 2146-4138

available at http://www.econjournals.com



International Journal of Economics and Financial Issues, 2016, 6(3), 1059-1067.

# **Comparing the Efficiency of Turkish and Azerbaijani Banks: An Application with Data Envelopment Analysis**

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#### ABSTRACT

In this paper, we made a comparison about the efficiency of Turkish and Azerbaijani banks. Within this scope, we analyzed 10 biggest banks of both countries regarding asset size. Furthermore, data envelopment analysis (DEA) was used for the data between 2010 and 2014 in this study. As a result of analyzing 5 inputs and 3 outputs, it was determined that Turkish banks are more efficient than Azerbaijani banks. Out of 10 Turkish banks, only Türkiye Ekonomi Bankası was not efficient in 2011 whereas other banks were efficient for all years. On the other hand, it was defined that only 4 Azerbaijani banks were efficient for some years during this period.

Keywords: Data Envelopment Analysis, Turkey, Azerbaijan, Banks, Efficiency JEL Classifications: G21, H21

## **1. INTRODUCTION**

The main function of banking sector in financial system is to receive the savings of depositors and provide these funds to the households or institutions (Freixas and Rochet, 1997). Owing to this situation, depositors can gain interest while investors can obtain finance for their investments easily. That is to say, it can be said that banks play a crucial role in financing business and trade development. Therefore, if the banks have financial problems, this situation will affect the economy of the country negatively as well. Thus, the efficiency of the banks should be improved. Because of this aspect, the studies, which evaluated the efficiency of the banks, are very important.

Turkey and Azerbaijan are important developing countries in which banking sector has a significant size in financial sector. Especially over the last two decades, the importance of the banking system in those countries increased dramatically due to the effects of globalization and improvement in financial sector. Because these two countries aim to grow in the following years, the efficiency of the banking sectors in these countries should be increased.

By considering these aspects, we tried to compare the efficiency of banking sector in Turkey and Azerbaijan in this study. In order to

achieve this purposes, we used data envelopment analysis (DEA) to the data for the period between 2010 and 2014. A major motive to compare performance of both countries' operated banks is geographical proximity and similarity in nation. In the literature, no any comparing study was found regarding the efficiencies of Turkish banks with Azerbaijani banks. Beside, the studies related to measure the efficiencies of Azerbaijani banks is not enough. Therefore, our study will give significant contribution to the literature in this way.

The study consists of six sections and structured as follows. After giving the introduction in Section 1, we briefly review a recent literature on efficiencies of banking sector. Section 3 and 4 provide general overview of Turkish and Azerbaijani banking system. Then, Section 5 outlines applications DEA as an estimation methodology, describes our variables and displays our estimation results. Finally, our findings were discussed in conclusion part.

## **2. LITERATURE REVIEW**

In the literature, there are many studies related to the efficiency of the banking sector. Some of these studies were depicted on Table 1.

Ta	ıb	le	1:	Summary	of	the	literature	on	banking	efficiency

Authors	Scope	Period	Variables	Methods	Empirical results
Berg, et al. (1991)	Norway	1985	Deposits, loans, lobor,	DEA	They reached a conclusion
			machine, buildings		that large banks are more efficient in
					Norway
Kraft and	Croatia	1994-1995	The number of employees,	SFA	It was determined that private banks and
Tırtıroğlu (1998)			inflation, loans, deposits,		old banks are more efficient than new
			capital		banks
Chen and	Taiwan	1996	Loans, net income, total	DEA	They identified that the efficiency of
Yeh (2000)			assets, the number of		banking sector is increasing in Taiwan
			personnel, total deposits		e e
Staub et al. (2000)	Brazil	2000-2002	Personnel expense, capital,	DEA	They concluded that state banks are more
			interest expense, deposits		efficient than foreign and private banks
Sathye (2003)	India	1997-1998	Interest expense, non-interest	DEA	It was analyzed that private banks are
			expense, deposit, staff		more efficient in India
			numbers		
Yudistira (2003)	18 Islamic	1997-2000	Total assets, fixed assets, total	DEA	It was defined that there is a positive
	banks		deposits, total loans, liquid		relationship between size and efficiency
	0 willio		assets		for Islamic hanks
Drake and	Japan	1997	Loans, liquid assets.	DEA	They concluded that the size is positively
Hall $(2003)$	Uupuii	1997	administrative expense fixed		related with the efficiency
11dil (2005)			assets deposits		related with the efficiency
Girardone	Italy	1993-1996	Number of banks cost	Logit	It was determined that there is a negative
at al (2004)	Italy	1775-1770	afficiency index BOA	Logit	relationship between personnal expenses
et al., (2004)			non interest income staff		and afficiency of Italian hanks
			non-interest income, stan		and efficiency of Italian banks
			expenses, loans, deposits,		
TT 11 1	C	1007 1000	capital, fixed assets		
Halkos and	Greece	1997-1999	Net profit, interest expense,	DEA	It was identified that banks with higher
Salamouris (2004)			interest income, total assets		size are more efficient than the others in
					Greece
Galagedera and	Indian	1995-2002	Total deposits, total operating	DEA	In general, smaller banks are less efficient
Edirisuriya (2005)			expenses, total loans, other		in India
			earning assets		
Bos and	Netherlands	1998-1999	Total loans, profit, capital,	Regression	They concluded that the number of the
Kool (2006)			number of branches and		branches and ATMs are important factors
			ATMs		with respect to the efficiency of the banks
Şen (2006)	Turkey	1960-2004	Deposit, total expense, profit,	DEA,	It was concluded that Turkish banking
			total loans	Tobit	sector is not efficient between 1960 and
					2004
Önal and	Turkey	1980-2004	Deposit, non-interest income,	DEA	It was analyzed that foreign banks are the
Sevimeser (2006)			interest expense, interest		most efficient banks in Turkey
			income, loans		
Eleren and	Turkey	2001-2005	Total deposits, interest	DEA	They concluded that increase in consumer
Özgür (2006)			expenses, total loans, Interest		loans and decrease in interest rate leads to
			incomes		rise efficiency of Turkish banks
Ataullah (2007)	India and	1988-1998	ROA, total revenue, total cost,	DEA	Public sector banks in Pakistan are more
	Pakistan		total assets		efficient than Indian banks
Sufian (2007)	Malaysia	2001-2005	Total loans, investments, total	DEA	Foreign banks have demonstrated higher
			deposits, non-performing		efficiency in comparison to their domestic
			loans		competitors
Lensink	105	1998-2003	Total costs, price of funds,	SFA	It was analyzed that foreign banks are
et al. (2008)	countries		price of labor, operating		less efficient than other type of banks in
			income		Turkey
Mamatzakis	10 EU	1998-2003	Total assets, profit, total loans,	SFA	It was defined that foreign banks are more
et al (2008)	countries		capital fixed assets		efficient than state and domestic banks
Behdioŏlu and	Turkey	1999_2005	The number of personnel	DFA	It was identified that foreign banks are
Özcan (2009)	Turkey	1777 2003	non-interest expense interest		more efficient than other hanks in Turkey
520m (2007)			income the number of		more enterent than other banks in rulkey
			branches, deposits loans net		
			profit		
			1 · · ·		

(*Contd*....)

Yüksel, et al.: Comparing the Efficiency of Turkish and Azerbaijani Banks: An Application with Data Envelopment Analysis

Table 1: Continued									
Authors	Scope	Period	Variables	Methods	Empirical results				
Chiu and	Taiwan	2002-2004	Total loans, total investment,	DEA	It was determined that public banks are				
Chen (2009)			non-interest revenue, number		more efficient than private banks				
			of the personnel, total						
			deposits, fixed assets						
Delis and	10 EU	1994-2005	Total loans, inflation, GDP,	Tobit	They concluded that bank size is				
Papanikolau (2009)	countries		type of the ownership, total		positively correlated with the efficiency				
			assets						
Kao and	Taiwan	1997-2001	Capital, labor, deposits, total	DEA	It was defined that many banks in Taiwan				
Liu (2009)			loans		are not efficient whereas they have the				
			_		chance to be efficient				
Demirbaş and	USA, EU	2006-2010	Personnel expense,	DEA	They determined that Turkish banks				
Sezgin (2010)	and Turkey		non-interest expense, the		are more efficient than American and				
			number of branches, loans,		European banks in 2006				
			deposits, non-interest income						
Tecles and	Brazıl	2000-2007	Personnel, expenses/total	SFA	It was defined that foreign banks in Brazil				
Tabak (2010)			assets, Operating expenses/		are more efficient than other banks				
			total assets, Interest expenses/						
			total funds, Investments, Total						
~			loans and deposits						
Seyrek and	Turkey	2003-2008	Total loans, interest income,	DEA	It was determined that the ratio of				
Ata (2010)			non-interest income, total		total loans to total deposit is the most				
			deposit, interest expense,		significant criteria with respect to the				
5 11 (6614)			non-interest expense		efficiency of Turkish banks				
Budak (2011)	Turkey	2008-2010	The number of branches, the	DEA	It was identified that Turkish banking				
			number of personnel, net		sector has a decreasing trend regarding				
			income, deposits, loans, net		efficiency				
En en 1	T	2005 2010	profit	DCC 1	The effective first of the strategies of the level of				
Er and $U_{1}$ (2012)	Turkey	2005-2010	Number of personnel,	BCC and	The efficient level of participation banks				
Uysal (2012)			Capital, Iotal assets, Iotal	DEA	are more than commercial bank during				
			deposits/total runds, Total		this period				
Rehdioğlu and	Turkov	2007 2011	Total deposit interest	DEA	It was defined that Turkish banking sector				
Özcon (2000)	Тиксу	2007-2011	avpense, pop interest income	DEA	is afficient after 2005				
Ozean (2009)			total loops interest income,		is efficient after 2003				
			non interest avpanse						
Akhalık and	Turkey	2008-2012	Loans operating revenue	DFA	It was determined that efficiency of				
Sirma $(2013)$	rancy	2000 2012	denosits operating expense	DER	foreign banks decreased in Turkey				
Bektas (2013)	Turkev	2007-2011	Total deposits, interest	DEA	It was concluded that private and foreign				
, ( · · · )			expense, non-interest expense.		banks are efficient in Turkey				
			loans interest income						
			non-interest income						
Küçükaksoy and	Turkey	2004-2011	Total deposits, interest	DEA	They identified that the efficiency of				
Önal (2013)	2		expense, personnel expense,		Turkish banks is the lowest in 2009 and				
			loans, interest income		2010				
Ada and	Turkey and	2009-2011	Total asset, Total equity,	DEA	Malaysian banks are less efficient Turkish				
Dalkiliç (2014)	Malaysia		Period net income/loss, Total		banks in 2009, but more efficient in 2010				
			deposits		and 2011				
Cam (2015)	Turkey	2013-2014	Number of personnel, capital,	DEA	Private banks are more effectively				
			Total assets, deposit, Net		operated than deposit banks				
			profit, loans						

SFA: Stochastic frontier analysis, DEA: Data envelopment analysis

As it can be seen from the Table 1, DEA is the most popular method in the studies which analyze the efficiency of the banks. In addition to that, stochastic frontier analysis is also another popular method for this subject. Moreover, there are also some studies in which Tobit, regression analysis and logit methods were used. Some of these studies resulted that there is a positive relationship between the size and the efficiency of the banks. In other words, it was determined that banks with higher amount of assets are more efficient than other banks (Berg et al., 1991), (Yudistira, 2003), (Drake and Hall, 2003), (Halkos and Salamouris, 2004), (Galagedera and Edirisuriya, 2005), (Delis

and Papanikolau, 2009). Furthermore, there are also some studies which concluded that private banks are more efficient than the others (Kraft and Tırtıroğlu, 1998), (Sathye, 2003), (Cam, 2015), (Ataullah et. al., 2004).

Moreover, according to some studies, state banks are more efficient (Staub et al., 2010), (Ataullah, 2004), (Chiu and Chen, 2009), (Bektaş, 2013) whereas some other studies resulted that the most efficient banks are foreign banks (Önal and Sevimeser, 2006), (Sufian, 2007), (Lensink et al., 2008), (Mamatzakis et al., 2008), (Behdioğlu and Özcan, 2009), (Tecles and Tabak, 2010). As a result of some studies, the important ratio in order to increase the efficiency of the banks was analyzed (Girardone et al., 2004), (Bos and Kool, 2006), (Eleren and Özgür, 2006), (Seyrek and Ata, 2010).

On the other hand, only 3 of these studies compared the efficiency of different countries' banks. Ataullah (2007) used DEA in order to compare the efficiency of the banks in India and Pakistan. So as to achieve this objective, the data for the period between 1988 and 1998 was used in this study. As a result, it was determined that Pakistani banks are more efficient than Indian banks. Similar to this study, Demirbaş and Sezgin (2010) compared the efficiency of American, European and Turkish banks and identified that Turkish banks are the most efficient ones. Ada and Dalkılıç (2014) also compared Turkish and Malaysian banks. It was concluded that Malaysian bank are more efficient in 2010 and 2011 whereas less efficient in 2009.

## **3. TURKISH BANKING SECTOR**

Turkey is a country which suffered from 2 different banking crises occurred in 1994 and 2001. Because of these crises, many banks went bankruptcy and lots of people lost their jobs (Oktar and Yüksel, 2015). As a result, Turkish economy had important losses in these crises. After this period, Turkey made important regulations regarding banking sector. Banking Regulation and Supervision Agency was founded in 1999 in order to make an effective internal control system in banking sector (Bakır and Öniş, 2010).

In Table 2, there is general information about Turkish banking sector.

Graph 1 gives information about the asset size in Turkish banking sector over the years.

As it can be seen from Graph 1, there is an important increase in total assets of Turkish banking sectors from 2000 to 2014. In other words, it was defined that the size of Turkish banking sector increased very much. Moreover, Graph 2 demonstrates the situation of banking sector in Turkey with respect to profit.

It is shown in Graph 2 that the profit of Turkish banking sector in increasing over the years. In 2000 and 2001, there was a loss in the sector. The main reason behind this situation is the banking crisis occurred in 2000. On the other hand, there is a significant increase in total profit of the banks after 2002.

#### Table 2: General information about Turkish banks

Type of the banks	2008	2009	2010	2011	2012	2013	2014
Total banks	45	45	45	44	45	45	47
State banks	3	3	3	3	3	3	3
Private banks	11	11	11	11	12	11	11
Foreign banks	17	17	17	16	16	17	19
Investment and	13	13	13	13	13	13	13
development banks							
Banks in SDIF	1	1	1	1	1	1	1
Number of branches	8,790	9,027	9,465	9,834	10,234	11,021	11,223

Source: Turkish Banking Association

Graph 1: Total profit or loss in Turkish banking sector between 200	0						
and 2014							



Sources: Turkey Banking Association





Sources: Turkey Banking Association

## 4. BANKING SECTOR OF AZERBAIJAN

Azerbaijan gained its independence in 1991. After this year, it defined a purpose of transition from central planning economy to free market economy. Because it is not possible to realize this process with the procedures remained from the communist system, they started to create new procedures. After this process, 2 different type of banking systems were created, such as central bank and commercial banks (Mikayılov and Muxtarov, 2013).

During the first years of independence, both political instability and Armenian hostile invasion brought about deep recession for Azerbaijan economy. After obtaining political stability in 1994, with implementing the relevant policies economy started to recover. As a result of adequate legal steps, banking sector, which is one of the main cornerstones of the economy, started to provide significant supports to the real sector to develop (Mikayılov and Muxtarov, 2013).

At the first years of free market economy, there was not strong internal control and audit environment on the banks. Because of this deficiency, the number of commercial banks increased quickly and they usually made speculative transactions. After that, some new rules were determined, such as increasing founding capital amount. Owing to these new rules and significant audit of the banking sector, the number of the banks decreased.

According to Table 3, as of 31.12.2014, there are 45 banks in Azerbaijan. 2 of them are state banks whereas 20 of them are private banks. In addition to them, there are also 23 foreign banks. Another important point related to Azerbaijani banking sector is that after 2004, there is an increase in the number of foreign banks. Graph 3 gives information about the assets of Azerbaijani banks over the years.

As it can be seen from Graph 3, from 2010 to 2014, there is an increase in the percentage of total loans. Nonetheless, the ratio of liquid assets went down during this period. In addition to this situation, Graph 4 demonstrates total liabilities.

As it can be understood from Graph 4, deposit has the highest percentage in total deposits for all years. This ratio went up from 38.9% in 2010 to 44.03% in 2014. Having more deposit makes economy less vulnerable to any shocks. Moreover, non-deposit liabilities have the second biggest percentage during this period. Table 4 gives information about the profitability of the banks.

According to Table 4, it was understood that ROA increased 1.69 in 2014 from 1.2 in 2010. Similar to this ratio, there was also increase in return on equity. In addition to them, net interest margin also rose during this period.

## 5. RESEARCH AND APPLICATION

## 5.1. The Scope and the Constraints of the Study

It was aimed to compare the efficiency of Turkish and Azerbaijani banks. Within this scope, 10 biggest banks of both countries with respect to total assets were analyzed. Moreover, the data for the periods between 2010 and 2014 was used in this study. The data was provided from the financial reports of the banks. However, because financial reports of 2015 were not prepared while writing this journal, they could not be used in this study. In addition to them, DEA Solver software was used in order to calculate the efficiency of the banks.

The banks, which were analyzed in this study, were demonstrated on Table 5.

As it can be seen on Table 5, the size of Turkish banks is much higher than the size of Azerbaijani banks. It was also understood that 85.38% of Turkish banking sector and 81.78% of Azerbaijani banking sector was analyzed in this study.

Graph 3: Total assets in Azerbaijan banking sector between 2000 and 2014



Sources: The Central Bank of Republic of Azerbaijan

**Graph 4:** Total deposit in Azerbaijan banking sector between 2000 and 2014





<b>Table 3: General information</b>	ı about Azerbaijani banks
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Type of the banks	2008	2009	2010	2011	2012	2013	2014
Total banks	46	47	45	44	43	43	45
State banks	2	1	1	1	1	1	2
Private banks	44	46	44	43	42	42	43
Foreign banks	23	23	22	22	23	22	23
Number of branches	605	666	684	706	682	700	752

Source: The Central Bank of Republic of Azerbaijan

Table 4:	<b>Profitability</b>	ratios	of Azerbaijani	banks
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	e e				
Profitability ratios	2010	2011	2012	2013	2014
ROA	1.2	1.12	0.87	1.54	1.69
ROE	8.6	6.62	7.05	11.75	11.60
NIM	3.8	3.6	4.86	5.39	6.60

Sources: The Central Bank of Republic of Azerbaijan. ROA: Return on asset, ROE: Return on equity, NIM: Net interest margin

## **5.2. DEA**

DEA is a nonparametric analysis that measures the efficiency of the units that are similar to each other. This method is useful for the situation in which there are many inputs and outputs of those units. DEA is mostly used in order to evaluate the efficiency of the branches of the banks and restaurants. In addition to them, there are also some studies related to health and education (Ray, 2004).

There are many advantages of DEA. First of all, many inputs and outputs can be considered in efficiency analysis at the same time. This situation is helpful so as to reach more accurate results. Moreover, these variables, which have different unit of measure, can be used in this analysis. Therefore, there is no need to make calculation in order to have the same unit of measure (Ji and Lee, 2010).

Table	5: I	List of	banks	analyzed	in	this	study

Bank	Total asset (mil USD)	Asset size (% of total banks)	Bank	Total asset (mil USD)	Asset size (% of total banks)
Türkiye Cumhuriyeti Ziraat	106,775	13.11	Azerbaijan International	10,697	42.48
Bankası A.Ş.			Bank (IBA)		
Türkiye İş Bankası A.Ş.	102,537	12.59	Kapital bank	1,716	6.81
Türkiye Garanti Bankası A.Ş.	94,406	11.59	Xalq bank	1,552	6.16
Akbank T.A.Ş.	88,598	10.88	Pasha bank	1,370	5.44
Yapı ve Kredi Bankası A.Ş.	78,141	9.60	Access bank	1,275	5.06
Türkiye Vakıflar Bankası T.A.O.	68,230	8.38	UniBank	1,051	4.17
Türkiye Halk Bankası A.Ş.	67,024	8.23	Bank of Baku	901	3.58
Finans Bank A.Ş.	32,432	3.98	Bank technique	745	2.96
Denizbank A.Ş.	29,960	3.68	AGBank	654	2.60
Türk Ekonomi Bankası A.Ş.	27,165	3.34	Bank respublika	633	2.51
Total	695,267	85.38	Total	20,594	81.78

Sources: Financial Reports of the Banks

On the other hand, there are also some disadvantages of DEA. Firstly, this analysis is very sensitive to the variables. Thus, choosing the suitable inputs and outputs is very significant. Additionally, because the efficiency of each unit is calculated separately, an analysis on the high number of units takes too much time (Seiford and Thrall, 1990).

The process of DEA consists of 3 different stages. The first stage of this analysis is determining the units to be compared. After that, inputs and outputs that are used to calculate the efficiency are chosen. The final stage of DEA is the calculation of the efficiency for each unit.

At the end of the calculation, each unit takes an efficiency score between "0" and "1". Those units which take "1" are accepted as efficient. On the other side, if the units take a value less than "1" is considered as inefficient. Moreover, when this score is small, it means that inefficiency level of this unit increases.

There are 2 different DEA models, which are CCR and BCC models. CCR model was created by Charnes et al., in 1978. It was developed under the assumption of constant returns to scale. There are also 2 different CCR models, which are named as "input oriented" and "output oriented." With respect to the input oriented CCR model, it was aimed to determine how much input should be changed in order to achieve a determined output level. On the other hand, in output oriented CCR model, there is not any change in input level. In this model, it was intended to decide how much the output level should be increased so as to achieve the input level determined before (Charnes et al., 1978).

Moreover, BCC model is the second model of DEA. It was created by Banker et al., in 1984. This model is the improved form of CCR model. It was developed under the assumption of variable returns to scale. In other words, differently from CCR model, in BCC model, there is a constraint related to the convexity. Owing to this constraint, better results can be achieved by using BCC model (Banker et al., 1984).

#### 5.3. Variables

According to the DEA, inputs and outputs should be defined in order to measure the efficiency. However, for banking sector defining inputs and outputs is not easy. For this process, first of all we analyzed the similar studies in the literature and decided to use 5 inputs and 3 outputs in this study. These inputs and outputs and related studies are demonstrated on Table 6.

#### 5.4. Results of the Model

In order to measure the efficiency of Turkish and Azerbaijani banks, we used 6 inputs and 3 outputs. By using DEA, following results are obtained.

As it can be analyzed from Table 7, most of Turkish banks have the value of "1." In other words, it can be said that they were efficiently managed. Only Türkiye Ekonomi Bankası has the value of "0.9573" for the year of 2011. This issue shows us that this bank was not efficient for 2011.

On the other hand, it was determined that Azerbaijani banks have lower banks than Turkish banks. Out of these 10 banks, 4 banks (Kapital Bank, Access Bank, Bank of Baku, Bank Respublika) have the value of "1" for all years. This situation demonstrates that these banks were managed efficiently.

Azerbaijan International Bank has the value of "1" for 4 years, but the value of this bank is "0.9887" in 2011. This means that except 2011, this bank was managed efficiently. Furthermore, Xalq Bank has the value of "0.9192" in 2012 and "1" in other years. In other words, this bank was inefficient in 2012 and efficient in other 4 years. Moreover, AG Bank took the value of "0.8059" in 2012. This result shows that this bank was only inefficient in that year. Also, Pasha Bank got the inefficient value (0.9860) only in 2014.

In addition to these results, UniBank has the value of "1" in 2010, 2013 and 2014. Nevertheless, it took the value "0.7598" in 2011 and "0.8018" in 2012. These results refer that UniBank was efficient in 2010, 2013 and 2014, but it was inefficient in other 2 years. Similar to UniBank, Bank Technique was efficient in 3 different years whereas it was inefficient in 2010 and 2014.

## 6. DISCUSSION AND CONCLUSION

We tried to compare the efficiency of Turkish and Azerbaijani banks in this study. Within this context, 10 biggest banks of both these countries with respect to the asset size were analyzed.

Input/output	Variables	References
Inputs	Total assets	Ada and Dalkılıç (2014), Chen and Yeh (2000), Chiu and Chen (2009), Delis and Papanikolaou (2009),
		Er and Uysal (2012), Halkos and Salamouris (2004), Seyrek and Ata (2010), Périco et al. (2008),
		Tabak et al. (2005), Yudistira (2003), Sufian (2007)
	Total equity (capital)	Ada and Dalkılıç (2014), Périco et al. (2008), Silva and Jorge Neto (2002), Demirbaş and
		Sezgin (2010), Er and Uysal (2012), Kao and Liu (2009), Sufian (2009), Chabalgoity et al. (2007),
		Ruiz et al. (2008), Souza et al. (2006), Sufian (2007)
	Total deposit	Akbalık and Sırma (2013), Şen (2006), Bauer et al. (1998), Bektaş (2013), Chen and Yeh (2000),
		Chiu and Chen (2009), Delis and Papanikolaou (2009), Demirbaş and Sezgin (2010), Eleren and
		Özgür (2006), Gilbert and Wilson (1998), Isik and Hassan (2002), Maudos and Pastor (2003), Casu
		and Girardone (2004), Havrylchyk (2006), Kao and Liu (2009), Küçükaksoy and Önal (2013), Önal
		and Sevimeser (2006), Özgür (2007), Sufian (2009), Périco et al. (2008), Silva and Jorge Neto (2002),
		Ruiz et al. (2008), Sathye (2003)
	Number of personnel	Behdioğlu and Özcan (2009), Budak (2011), Chen and Yeh (2000), Chiu and Chen (2009), Demirbaş
		and Sezgin (2010), Er and Uysal (2012), Isik and Hassan (2002), Maudos and Pastor (2003), Casu and
		Girardone (2004), Havrylchyk (2006), Girardone et al. (2004), Halkos and Salamouris (2004), Kao
		and Liu (2009), Küçükaksoy and Önal (2013), Özgür (2007), Staub et al. (2010), Tabak et al. (2005),
		Vassiloglou and Giokas (1990), Berg et al. (1991), Sathye (2003), Yudistira (2003)
	Interest expenses	Behdioğlu and Özcan (2009), Budak (2011), Chen et al. (2005), Demirbaş and Sezgin (2010), Eleren
		and Özgür (2006), Maudos et al. (2002), Girardone et al. (2004), Halkos and Salamouris (2004),
		Küçükaksoy and Önal (2013), Önal and Sevimeser (2006), Özgür (2007), Seyrek and Ata (2010),
		Staub et al. (2010), Sathye (2003)
	Number of branches	Behdioğlu and Özcan (2009), Budak (2011), Chen (2001), Demirbaş and Sezgin (2010), Canhoto
		and Dermine (2003), Becker et al. (2003)
Outputs	Net profit	Ada and Dalkılıç (2014), Şen (2006), Behdioğlu and Özcan (2009), Budak (2011), Er and
		Uysal (2012), Halkos and Salamouris (2004), Périco et al. (2008), Pasiouras (2008), Sufian (2007)
	Interest income	Akbalık and Sırma (2013), Bektaş (2013), Budak (2011), Chen and Yeh (2000), Demirbaş and
		Sezgin (2010), Eleren and Özgür (2006), Halkos and Salamouris (2004), Küçükaksoy and Önal (2013),
		Önal and Sevimeser (2006), Özgür (2007), Seyrek and Ata (2010), Sufian (2009), Sathye (2003)
	Non-interest income	Akbalık and Sırma (2013), Bektaş (2013), Budak (2011), Chen and Yeh (2000), Chiu and Chen (2009),
		Demirbaş and Sezgin (2010), Onal and Sevimeser (2006), Seyrek and Ata (2010), Sufian (2009),
		Becker et al. (2003), Chabalgoity et al. (2007), Sathye (2003), Drake and Hall (2003), Yudistira (2003)

#### Table 6: List of inputs and outputs

Sources: Authors

#### **Table 7: Results of DEA**

Country	Bank	2014	2013	2012	2011	2010
Turkey	Türkiye Cumhuriyeti Ziraat Bankası A.Ş.	1	1	1	1	1
-	Türkiye İş Bankası A.Ş.	1	1	1	1	1
	Türkiye Garanti Bankası A.Ş.	1	1	1	1	1
	Akbank T.A.Ş.	1	1	1	1	1
	Yapı ve Kredi Bankası A.Ş.	1	1	1	1	1
	Türkiye Vakıflar Bankası T.A.O.	1	1	1	1	1
	Türkiye Halk Bankası A.Ş.	1	1	1	1	1
	Finans Bank A.Ş.	1	1	1	1	1
	Denizbank A.Ş.	1	1	1	1	1
	Türk Ekonomi Bankası A.Ş.	1	1	1	0.9573	1
	Average	1	1	1	0.9957	1
Azerbaijan	Azerbaijan International Bank (IBA)	1	1	1	0.9887	1
-	Kapital bank	1	1	1	1	1
	Xalq bank	1	1	0.919234	1	1
	Pasha bank	0.9860987	1	1	1	1
	Access bank	1	1	1	1	1
	UniBank	1	1	0.8018472	0.7598	1
	Bank of Baku	1	1	1	1	1
	Bank technique	0.9969367	1	1	1	0.7337274
	AGBank	1	1	0.8059688	1	1
	Bank Respublika	1	1	1	1	1
	Total	0.9983035	1	0.952705	0.9749	0.9733727

Sources: Authors. DEA: Data envelopment analysis

Moreover, DEA was also used in this study so as to achieve this objective.

In order to assess the performance of the banks, first of all, 5 inputs and 3 outputs were defined. The inputs in the study are total assets,

total equity, total deposits, the number of the personnel in the banks and the number of branches. On the other hand, net profit, interest income and non-interest income are the outputs. Furthermore, we tested the annual data for the years between 2010 and 2014.

As a result of DEA, it was determined that Turkish banks are more efficient than Azerbaijani banks. It was defined that out of 10 banks, 9 Turkish banks were efficient for each of 5 years. However, only Türkiye Ekonomi Bankası was not efficient in 2011. On the other hand, it was identified that only 4 Azerbaijani banks were efficient for all years. Nonetheless, other 4 banks were inefficient for 1 year in the period. In addition to them, it was also determined that UniBank and Bank Technique were inefficient for 2 different years for the period between 2010 and 2014.

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